MULTI-YEAR INTEGRATED PREPAREDNESS PLAN

2023-2025

Ohio Emergency Management Agency

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Preface

The Ohio Department of Public Safety (Ohio DPS) and the Ohio Emergency Management Agency (Ohio EMA) continually work towards a safer Ohio. Ohio emphasizes planning and preparing for potential disasters by focusing on key infrastructure, vulnerabilities and potential hazards. Increasing disasters and emergencies across our state and the globe clearly indicate the need to focus efforts on an all-hazards approach toward emergency preparedness and response. The State of Ohio, in its efforts to prevent, protect, mitigate against, respond to, and recover from incidents affecting its security, whether natural or human-caused, identified the need to embrace a capabilities-based approach to training and exercising. In embracing this approach, the state will coordinate training and exercising to strengthen the state's overall preparedness. Training and exercising provides the state with a means of attaining, practicing, validating, and improving its capabilities.

To achieve the state's vision of a safe, secure and sustainable Ohio, stakeholders provide valuable information to build the multi-year training and exercise focused Integrated Preparedness Plan (IPP) through completion of the Integrated Preparedness and Planning Workshop (IPPW) survey. The IPP provides the foundation for future collaboration and partnerships in preparing for disaster and mitigating consequences.

This document includes information that is subject to a myriad of variables. The events that happen between now and the future implementation of training and exercising may change the focus of our attention. We will continue to plan for tomorrow while responding to today.

Mission Statement

To coordinate activities to mitigate, prepare for, respond to, and recover from disasters.

Vision Statement

A safer future through effective partnerships committed to saving lives and reducing the impact of disasters.

Ohio | Department of Public Safety

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Introduction

Purpose

The State of Ohio multi-year Integrated Preparedness Plan (IPP) focuses on training and exercise. The IPP plays an important role in the implementation of the National Preparedness System (NPS) by supporting the building, sustainment, and validation of core capabilities essential to achieving the National Preparedness Goal (NPG) of a secure and resilient nation.

The multi-year Integrated Preparedness Plan is a roadmap for building capabilities in the State of Ohio and its' Urban Area Security Initiative (UASI) areas to follow in accomplishing the priorities described in the State of Ohio's Threat and Hazard Identification and Risk Assessments (THIRA) and its associated State Preparedness Report (SPR). The IPP is a living document, which is reviewed and updated annually.

The training link on the Ohio EMA website includes the three-year calendar of current and planned training and exercises in the state. The full calendar provides a graphic illustration of the proposed activities scheduled from January 2023 until December 2025 which demonstrates the recommended building-block progression approach to training and exercises.

The Integrated Preparedness and Planning Workshop (IPPW) is the annual forum for developing, reviewing, and updating an IPP and schedule. During the IPPW survey, local and state agencies conduct a needs analysis and identify the trainings and exercises necessary for the next three years. To determine the needs, participants review after action reports (AAR) and the improvement plans developed as a result from exercises or real-world events. The IPPW survey provides a platform for participants to update their multi-year training and exercise schedule.

The participants compare the IPP information with the priorities identified in the State Preparedness Report and the goals set forth in the state's Homeland Security Strategy. In doing so, a validation of the identified priorities can be measured based upon the improvements to preparedness that have occurred.

Approach

Ohio EMA utilizes a regional/local approach to gather data through an electronic survey. Counties can work independently to assess their training and exercise needs or they can work through the Ohio EMA regional offices. The approach allows counties to work within their region and with neighboring counties to share resources and avoid duplication of trainings and exercises. Reducing duplicate requests assures maximum participant registration for each course, provides better cost/benefit ratios for funded courses and allows attendees who will be working together in emergencies to first work together in preparation. The Ohio EMA headquarters collects and aggregates responses for completion and publication of the IPP.

Program Priorities

Based on the guidance provided by the U.S. Department of Homeland Security (DHS) in the National Preparedness Guidelines, the State of Ohio has identified the priorities that serve as the foundation of the State of Ohio/UASI multi-year IPP.

State Wide Training and Exercise Plan Schedule

Most trainings and exercises listed in the complete schedule are tentatively planned. Priorities and resources may shift prior to conducting the listed training and exercises. This schedule is updated annually to record changes and current direction for preparedness activities. A detailed schedule of training and exercises by county, agency, month and year is located at: https://ema.ohio.gov/prepare-respond/training-and-exercises/ohio-integrated-preparedness-planning-workshop. The exercises and training courses listed in the online multiyear schedule support the implementation of PPD-8 and the whole community approach. The IPP also supports the compliance with Emergency Management Accreditation Program (EMAP) standards 4.10.1.
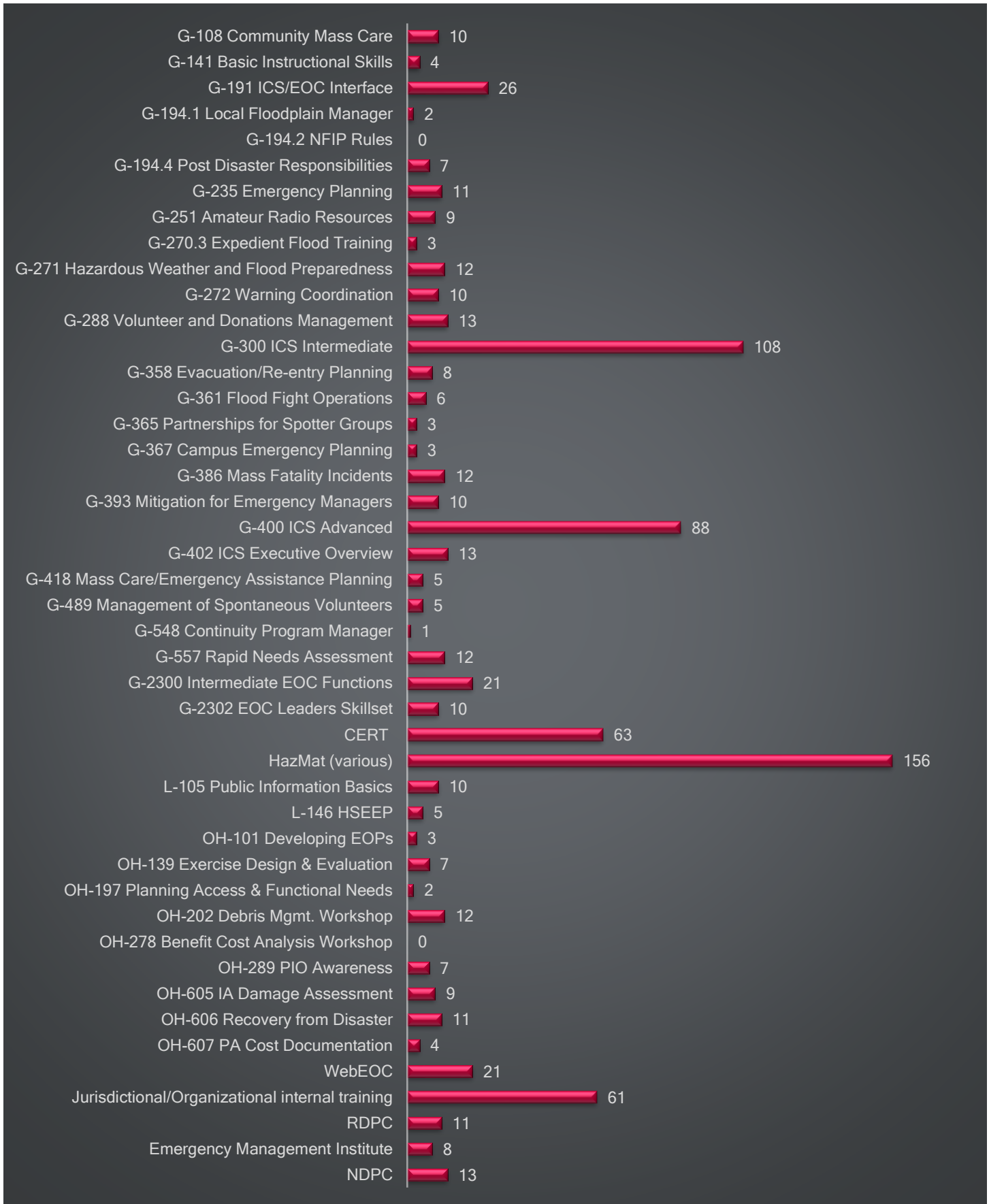
Summary of Data
Trainings by Year 2023-2025

	2023	2024	2025	TOTAL
G-108 COMMUNITY MASS CARE	4	3	3	10
G-141 BASIC INSTRUCTIONAL SKILLS	2	0	2	4
G-191 ICS/EOC INTERFACE	14	5	7	26
G-194.1 LOCAL FLOODPLAIN MANAGER	2	0	0	2
G-194.2 NFIP RULES	0	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	3	3	1	7
G-235 EMERGENCY PLANNING	8	2	1	11
G-251 AMATEUR RADIO RESOURCES	2	2	5	9
G-270.3 EXPEDIENT FLOOD TRAINING	1	2	0	3
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	6	4	2	12
G-272 WARNING COORDINATION	4	3	3	10
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	4	6	3	13
G-300 ICS INTERMEDIATE	43	33	32	108
G-358 EVACUATION/RE-ENTRY PLANNING	3	3	2	8
G-361 FLOOD FIGHT OPERATIONS	3	2	1	6
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	2	0	1	3
G-367 CAMPUS EMERGENCY PLANNING	1	1	1	3
G-386 MASS FATALITY INCIDENTS	7	3	2	12
G-393 MITIGATION FOR EMERGENCY MANAGERS	4	6	0	10
G-400 ICS ADVANCED	37	26	25	88
G-402 ICS EXECUTIVE OVERVIEW	4	5	4	13
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	1	0	4	5
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	3	2	0	5
G-548 CONTINUITY PROGRAM MANAGER	0	0	1	1
G-557 RAPID NEEDS ASSESSMENT	6	3	3	12
G-2300 INTERMEDIATE EOC FUNCTIONS	9	7	5	21
G-2302 EOC LEADERS SKILLSET	4	3	3	10
CERT	22	21	20	63
HAZMAT (VARIOUS)	69	42	45	156
L-105 PUBLIC INFORMATION BASICS	6	3	1	10
L-146 HSEEP	3	1	1	5
OH-101 DEVELOPING EOPS	2	0	1	3
OH-139 EXERCISE DESIGN & EVALUATION	3	3	1	7
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	1	1	0	2
OH-202 DEBRIS MGMT. WORKSHOP	7	3	2	12
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0	0
OH-289 PIO AWARENESS	3	2	2	7
OH-605 IA DAMAGE ASSESSMENT	3	2	4	9
OH-606 RECOVERY FROM DISASTER	5	3	3	11
OH-607 PA COST DOCUMENTATION	0	1	3	4
WEBEOC	13	4	4	21
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	28	17	16	61
RDPC	7	3	1	11
EMERGENCY MANAGEMENT INSTITUTE	2	3	3	8
NDPC	9	1	3	13
Total	**342**	**227**	**214**	**815**

Trainings by Region 2023-2025

	NW	NE	C	SE	SW
G-108 COMMUNITY MASS CARE	3	2	2	2	1
G-141 BASIC INSTRUCTIONAL SKILLS	0	3	0	1	0
G-191 ICS/EOC INTERFACE	5	8	4	3	6
G-194.1 LOCAL FLOODPLAIN MANAGER	0	1	0	1	0
G-194.2 NFIP RULES	0	0	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	2	1	0	1	3
G-235 EMERGENCY PLANNING	3	2	2	2	2
G-251 AMATEUR RADIO RESOURCES	1	0	1	5	2
G-270.3 EXPEDIENT FLOOD TRAINING	1	0	1	1	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	1	2	2	4	3
G-272 WARNING COORDINATION	3	3	1	1	2
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	4	3	1	3	2
G-300 ICS INTERMEDIATE	15	33	23	9	28
G-358 EVACUATION/RE-ENTRY PLANNING	3	1	1	3	0
G-361 FLOOD FIGHT OPERATIONS	3	1	0	2	0
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	3	0	0	0	0
G-367 CAMPUS EMERGENCY PLANNING	0	1	0	2	0
G-386 MASS FATALITY INCIDENTS	2	1	1	4	4
G-393 MITIGATION FOR EMERGENCY MANAGERS	4	2	0	1	3
G-400 ICS ADVANCED	9	29	20	7	23
G-402 ICS EXECUTIVE OVERVIEW	0	7	4	0	2
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	2	1	1	0	1
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	1	0	2	1	1
G-548 CONTINUITY PROGRAM MANAGER	1	0	0	0	0
G-557 RAPID NEEDS ASSESSMENT	2	4	3	1	2
G-2300 INTERMEDIATE EOC FUNCTIONS	6	6	2	2	5
G-2302 EOC LEADERS SKILLSET	1	5	2	1	1
CERT	25	6	11	0	21
HAZMAT (VARIOUS)	54	30	36	20	16
L-105 PUBLIC INFORMATION BASICS	2	4	2	0	2
L-146 HSEEP	0	2	1	0	2
OH-101 DEVELOPING EOPS	0	2	0	0	1
OH-139 EXERCISE DESIGN & EVALUATION	0	4	2	0	1
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	1	0	1	0	0
OH-202 DEBRIS MGMT. WORKSHOP	2	2	3	2	3
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0	0	0
OH-289 PIO AWARENESS	1	2	1	1	2
OH-605 IA DAMAGE ASSESSMENT	1	2	0	5	1
OH-606 RECOVERY FROM DISASTER	3	1	2	2	3
OH-607 PA COST DOCUMENTATION	0	1	0	3	0
WEBEOC	4	11	0	3	3
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	0	35	4	0	22
RDPC	0	3	2	2	4
EMERGENCY MANAGEMENT INSTITUTE	0	1	0	0	7
NDPC	6	0	7	0	0
Total	**174**	**222**	**145**	**95**	**179**

Training Totals 2023-2025

Training	Total
G-108 Community Mass Care	10
G-141 Basic Instructional Skills	4
G-191 ICS/EOC Interface	26
G-194.1 Local Floodplain Manager	2
G-194.2 NFIP Rules	0
G-194.4 Post Disaster Responsibilities	7
G-235 Emergency Planning	11
G-251 Amateur Radio Resources	9
G-270.3 Expedient Flood Training	3
G-271 Hazardous Weather and Flood Preparedness	12
G-272 Warning Coordination	10
G-288 Volunteer and Donations Management	13
G-300 ICS Intermediate	108
G-358 Evacuation/Re-entry Planning	8
G-361 Flood Fight Operations	6
G-365 Partnerships for Spotter Groups	3
G-367 Campus Emergency Planning	3
G-386 Mass Fatality Incidents	12
G-393 Mitigation for Emergency Managers	10
G-400 ICS Advanced	88
G-402 ICS Executive Overview	13
G-418 Mass Care/Emergency Assistance Planning	5
G-489 Management of Spontaneous Volunteers	5
G-548 Continuity Program Manager	1
G-557 Rapid Needs Assessment	12
G-2300 Intermediate EOC Functions	21
G-2302 EOC Leaders Skillset	10
CERT	63
HazMat (various)	156
L-105 Public Information Basics	10
L-146 HSEEP	5
OH-101 Developing EOPs	3
OH-139 Exercise Design & Evaluation	7
OH-197 Planning Access & Functional Needs	2
OH-202 Debris Mgmt. Workshop	12
OH-278 Benefit Cost Analysis Workshop	0
OH-289 PIO Awareness	7
OH-605 IA Damage Assessment	9
OH-606 Recovery from Disaster	11
OH-607 PA Cost Documentation	4
WebEOC	21
Jurisdictional/Organizational internal training	61
RDPC	11
Emergency Management Institute	8
NDPC	13

Exercise Total 2023-2025

Exercises 2023	Exercises 2024	Exercises 2025	Total 3 Year Exercises
277	225	193	695

Exercise Type	Three Year Totals All Counties
Seminar	64
Workshop	54
Table Top	214
Game	0
Drill	111
Functional	129
Full Scale	123
	695
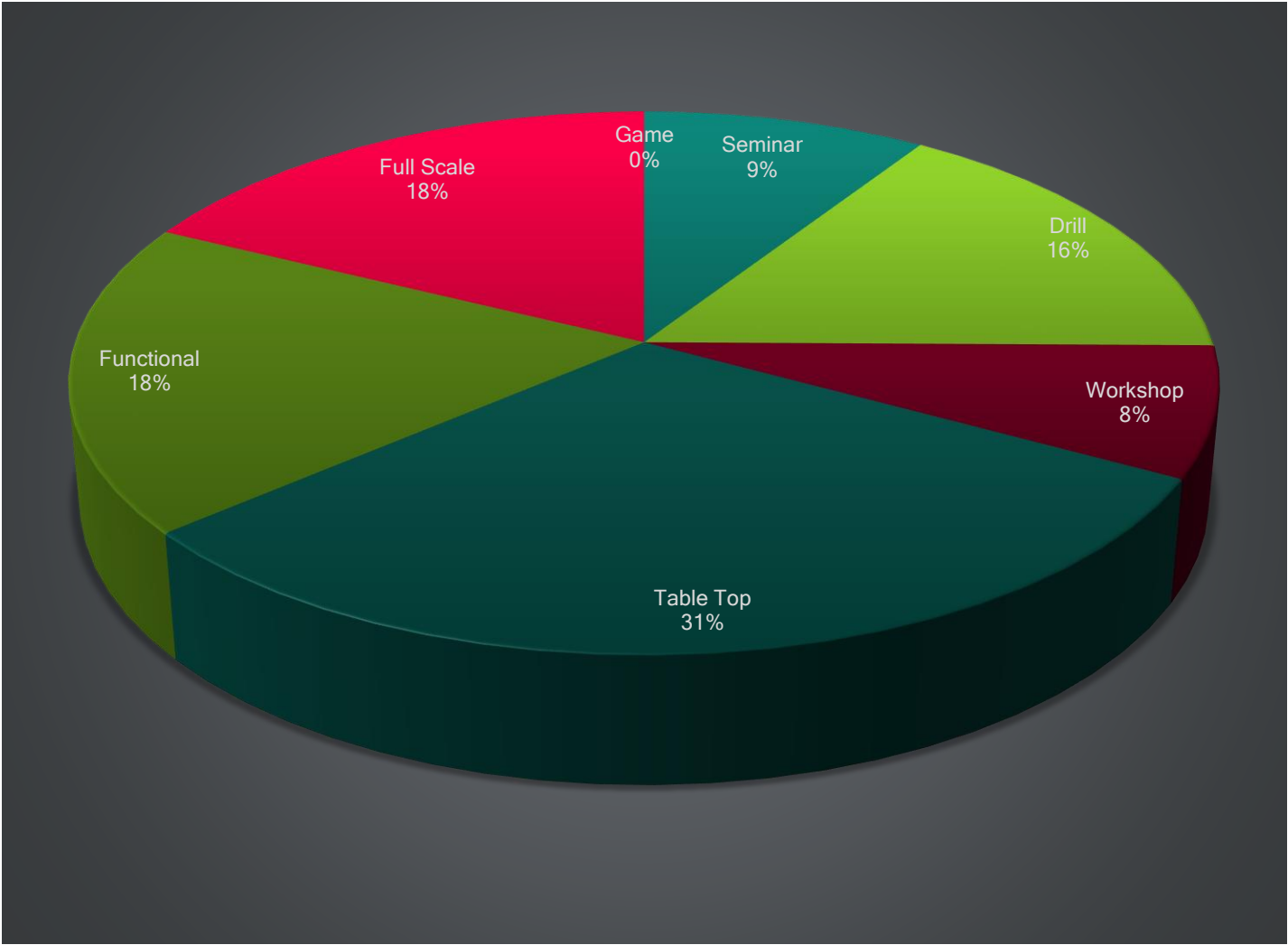
Northwest Ohio Training Totals by Year 2023-2025

	2023	2024	2025
G-108 COMMUNITY MASS CARE	0	1	2
G-141 BASIC INSTRUCTIONAL SKILLS	0	0	0
G-191 ICS/EOC INTERFACE	3	0	2
G-194.1 LOCAL FLOODPLAIN MANAGER	0	0	0
G-194.2 NFIP RULES	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	0	2	0
G-235 EMERGENCY PLANNING	2	1	0
G-251 AMATEUR RADIO RESOURCES	0	0	1
G-270.3 EXPEDIENT FLOOD TRAINING	1	0	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	1	0	0
G-272 WARNING COORDINATION	1	0	2
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	2	2	0
G-300 ICS INTERMEDIATE	5	7	3
G-358 EVACUATION/RE-ENTRY PLANNING	2	1	0
G-361 FLOOD FIGHT OPERATIONS	2	0	1
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	2	0	1
G-367 CAMPUS EMERGENCY PLANNING	0	0	0
G-386 MASS FATALITY INCIDENTS	0	1	1
G-393 MITIGATION FOR EMERGENCY MANAGERS	1	3	0
G-400 ICS ADVANCED	2	5	2
G-402 ICS EXECUTIVE OVERVIEW	0	0	0
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	0	0	2
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	0	1	0
G-548 CONTINUITY PROGRAM MANAGER	0	0	1
G-557 RAPID NEEDS ASSESSMENT	1	0	1
G-2300 INTERMEDIATE EOC FUNCTIONS	3	2	1
G-2302 EOC LEADERS SKILLSET	0	0	1
CERT	8	9	8
HAZMAT (VARIOUS)	18	19	17
L-105 PUBLIC INFORMATION BASICS	1	1	0
L-146 HSEEP	0	0	0
OH-101 DEVELOPING EOPS	0	0	0
OH-139 EXERCISE DESIGN & EVALUATION	0	0	0
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	0	1	0
OH-202 DEBRIS MGMT. WORKSHOP	0	0	2
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0
OH-289 PIO AWARENESS	0	1	0
OH-605 IA DAMAGE ASSESSMENT	1	0	0
OH-606 RECOVERY FROM DISASTER	2	1	0
OH-607 PA COST DOCUMENTATION	0	0	0
WEBEOC	2	1	1
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	0	0	0
RDPC	0	0	0
EMERGENCY MANAGEMENT INSTITUTE	0	0	0
NDPC	2	1	3
Total	**62**	**60**	**52**

Northwest Ohio Exercise Totals by Year 2023-2025

EXERCISE TYPE	2023
SEMINAR	5
WORKSHOP	7
TABLETOP	16
GAME	0
DRILL	2
FUNCTIONAL	9
FULL SCALE	13
	52
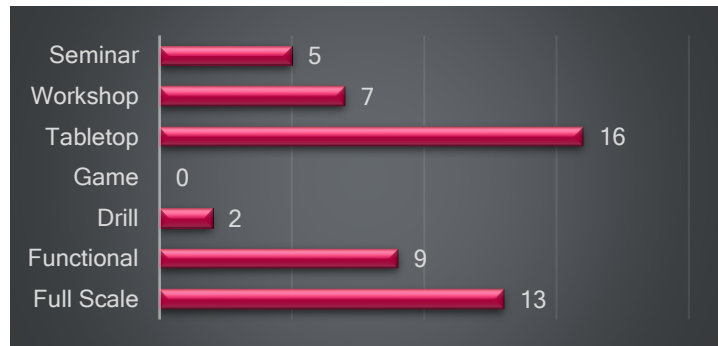
EXERCISE TYPE	2024
SEMINAR	5
WORKSHOP	4
TABLETOP	11
GAME	0
DRILL	4
FUNCTIONAL	10
FULL SCALE	5
	39
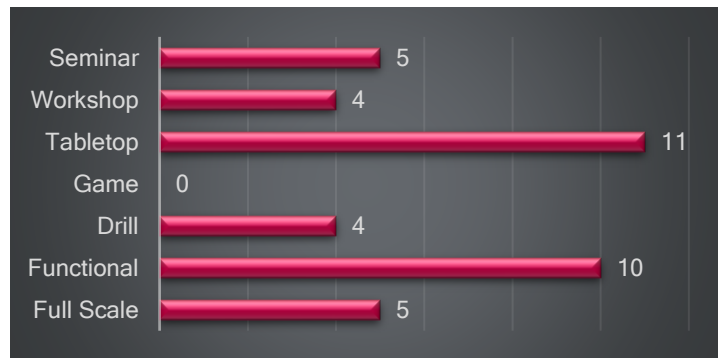
EXERCISE TYPE	2025
SEMINAR	7
WORKSHOP	3
TABLETOP	8
GAME	0
DRILL	1
FUNCTIONAL	4
FULL SCALE	11
	34
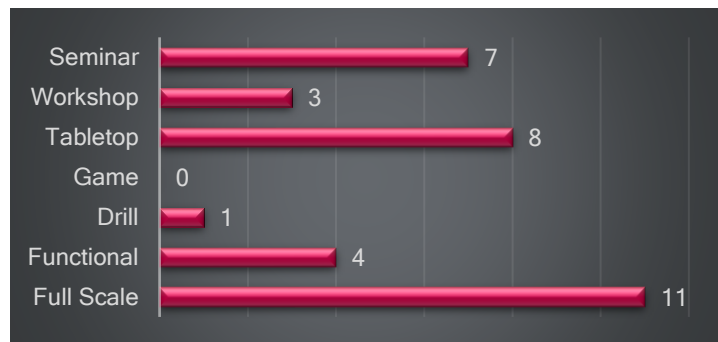
EXERCISE TYPE	3 YEAR TOTALS
SEMINAR	17
WORKSHOP	14
TABLETOP	35
GAME	0
DRILL	7
FUNCTIONAL	23
FULL SCALE	29
	125

Northeast Ohio Training Totals by Year 2023-2025

	2023	2024	2025
G-108 COMMUNITY MASS CARE	2	0	0
G-141 BASIC INSTRUCTIONAL SKILLS	2	0	1
G-191 ICS/EOC INTERFACE	4	2	2
G-194.1 LOCAL FLOODPLAIN MANAGER	1	0	0
G-194.2 NFIP RULES	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	1	0	0
G-235 EMERGENCY PLANNING	1	0	1
G-251 AMATEUR RADIO RESOURCES	0	0	0
G-270.3 EXPEDIENT FLOOD TRAINING	0	0	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	0	2	0
G-272 WARNING COORDINATION	2	1	0
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	1	2	0
G-300 ICS INTERMEDIATE	12	11	10
G-358 EVACUATION/RE-ENTRY PLANNING	0	0	1
G-361 FLOOD FIGHT OPERATIONS	0	1	0
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	0	0	0
G-367 CAMPUS EMERGENCY PLANNING	0	1	0
G-386 MASS FATALITY INCIDENTS	1	0	0
G-393 MITIGATION FOR EMERGENCY MANAGERS	1	1	0
G-400 ICS ADVANCED	11	9	9
G-402 ICS EXECUTIVE OVERVIEW	2	3	2
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	0	0	1
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	0	0	0
G-548 CONTINUITY PROGRAM MANAGER	0	0	0
G-557 RAPID NEEDS ASSESSMENT	2	1	1
G-2300 INTERMEDIATE EOC FUNCTIONS	3	2	1
G-2302 EOC LEADERS SKILLSET	3	1	1
CERT	2	2	2
HAZMAT (VARIOUS)	11	9	10
L-105 PUBLIC INFORMATION BASICS	2	2	0
L-146 HSEEP	1	0	1
OH-101 DEVELOPING EOPS	1	0	1
OH-139 EXERCISE DESIGN & EVALUATION	1	2	1
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	0	0	0
OH-202 DEBRIS MGMT. WORKSHOP	2	0	0
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0
OH-289 PIO AWARENESS	0	1	1
OH-605 IA DAMAGE ASSESSMENT	1	0	1
OH-606 RECOVERY FROM DISASTER	0	1	0
OH-607 PA COST DOCUMENTATION	0	0	1
WEBEOC	8	2	1
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	13	11	11
RDPC	1	1	1
EMERGENCY MANAGEMENT INSTITUTE	1	0	0
NDPC	0	0	0
Total	**93**	**68**	**61**

Northeast Ohio Exercise Totals by Year 2023-2025

EXERCISE TYPE	2023
SEMINAR	7
WORKSHOP	8
TABLETOP	21
GAME	0
DRILL	9
FUNCTIONAL	2
FULL SCALE	12
	59
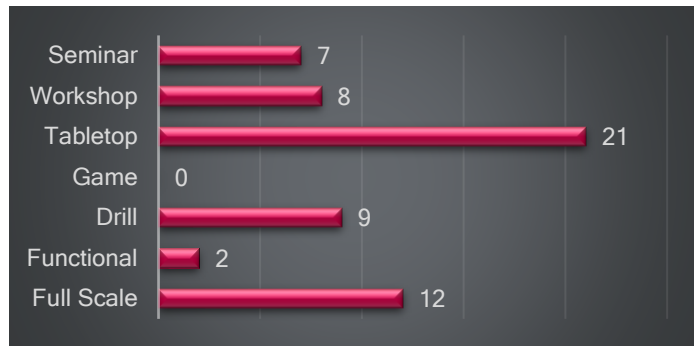
EXERCISE TYPE	2024
SEMINAR	4
WORKSHOP	3
TABLETOP	15
GAME	0
DRILL	6
FUNCTIONAL	6
FULL SCALE	10
	44
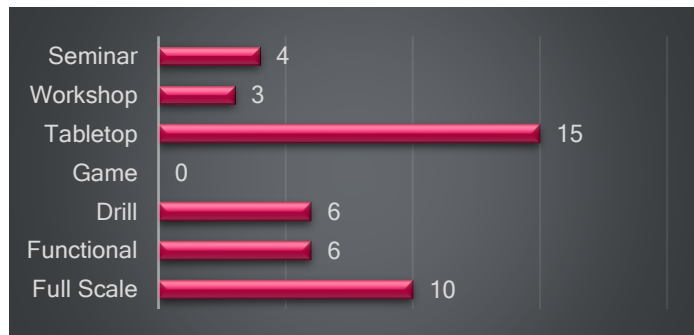
EXERCISE TYPE	2025
SEMINAR	1
WORKSHOP	2
TABLETOP	9
GAME	0
DRILL	5
FUNCTIONAL	8
FULL SCALE	6
	31

EXERCISE TYPE	3 YEAR TOTALS
SEMINAR	12
WORKSHOP	13
TABLETOP	45
GAME	0
DRILL	20
FUNCTIONAL	16
FULL SCALE	28
	134
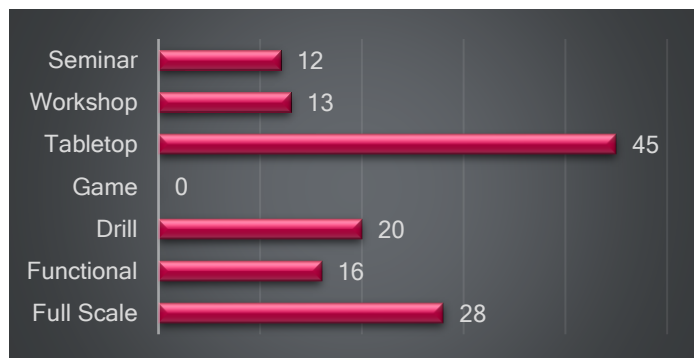
Central Ohio Training Totals by Year 2023-2025

	2023	2024	2025
G-108 COMMUNITY MASS CARE	2	0	0
G-141 BASIC INSTRUCTIONAL SKILLS	0	0	0
G-191 ICS/EOC INTERFACE	3	1	0
G-194.1 LOCAL FLOODPLAIN MANAGER	0	0	0
G-194.2 NFIP RULES	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	0	0	0
G-235 EMERGENCY PLANNING	2	0	0
G-251 AMATEUR RADIO RESOURCES	1	0	0
G-270.3 EXPEDIENT FLOOD TRAINING	0	1	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	1	1	0
G-272 WARNING COORDINATION	0	0	1
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	0	0	1
G-300 ICS INTERMEDIATE	9	5	9
G-358 EVACUATION/RE-ENTRY PLANNING	0	1	0
G-361 FLOOD FIGHT OPERATIONS	0	0	0
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	0	0	0
G-367 CAMPUS EMERGENCY PLANNING	0	0	0
G-386 MASS FATALITY INCIDENTS	1	0	0
G-393 MITIGATION FOR EMERGENCY MANAGERS	0	0	0
G-400 ICS ADVANCED	10	4	6
G-402 ICS EXECUTIVE OVERVIEW	1	2	1
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	1	0	0
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	2	0	0
G-548 CONTINUITY PROGRAM MANAGER	0	0	0
G-557 RAPID NEEDS ASSESSMENT	1	1	1
G-2300 INTERMEDIATE EOC FUNCTIONS	0	0	2
G-2302 EOC LEADERS SKILLSET	1	1	0
CERT	5	3	3
HAZMAT (VARIOUS)	22	6	8
L-105 PUBLIC INFORMATION BASICS	2	0	0
L-146 HSEEP	1	0	0
OH-101 DEVELOPING EOPS	0	0	0
OH-139 EXERCISE DESIGN & EVALUATION	1	1	0
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	1	0	0
OH-202 DEBRIS MGMT. WORKSHOP	1	2	0
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0
OH-289 PIO AWARENESS	1	0	0
OH-605 IA DAMAGE ASSESSMENT	0	0	0
OH-606 RECOVERY FROM DISASTER	1	1	0
OH-607 PA COST DOCUMENTATION	0	0	0
WEBEOC	0	0	0
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	4	0	0
RDPC	2	0	0
EMERGENCY MANAGEMENT INSTITUTE	0	0	0
NDPC	7	0	0
Total	**83**	**30**	**32**

Central Ohio Exercise Totals by Year 2023-2025

EXERCISE TYPE	2023
SEMINAR	6
WORKSHOP	5
TABLETOP	20
GAME	0
DRILL	18
FUNCTIONAL	14
FULL SCALE	8
	71
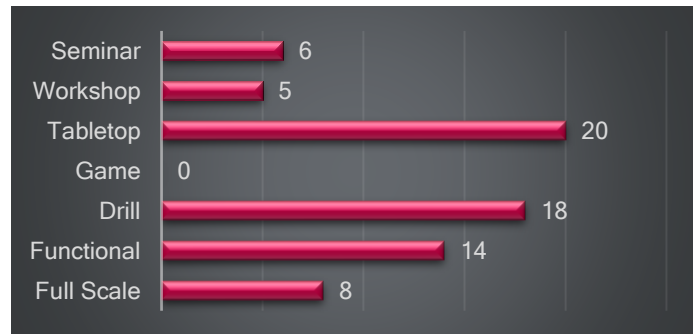
EXERCISE TYPE	2024
SEMINAR	6
WORKSHOP	4
TABLETOP	17
GAME	0
DRILL	18
FUNCTIONAL	13
FULL SCALE	6
	64
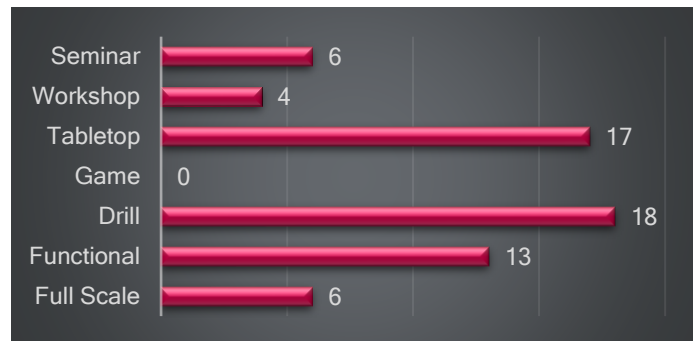
EXERCISE TYPE	2025
SEMINAR	7
WORKSHOP	6
TABLETOP	7
GAME	0
DRILL	17
FUNCTIONAL	8
FULL SCALE	7
	52
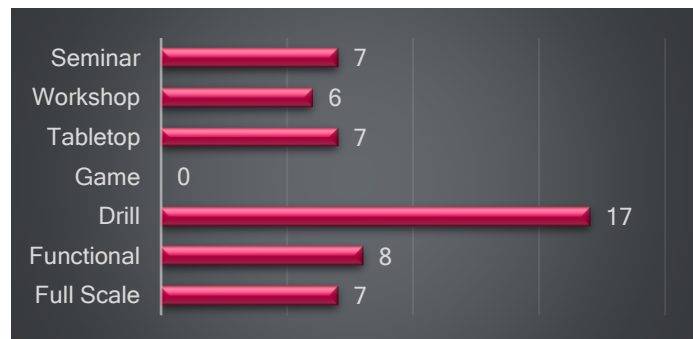
EXERCISE TYPE	3 YEAR TOTALS
SEMINAR	19
WORKSHOP	15
TABLETOP	44
GAME	0
DRILL	53
FUNCTIONAL	35
FULL SCALE	21
	187
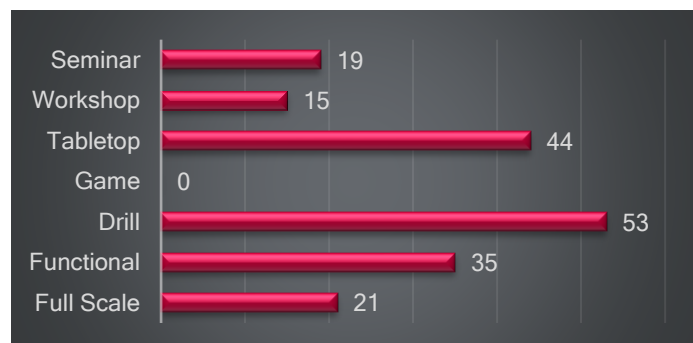
Southeast Ohio Training Totals by Year 2023-2025

	2023	2024	2025
G-108 COMMUNITY MASS CARE	0	2	0
G-141 BASIC INSTRUCTIONAL SKILLS	0	0	1
G-191 ICS/EOC INTERFACE	3	0	0
G-194.1 LOCAL FLOODPLAIN MANAGER	1	0	0
G-194.2 NFIP RULES	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	1	0	0
G-235 EMERGENCY PLANNING	1	1	0
G-251 AMATEUR RADIO RESOURCES	0	1	4
G-270.3 EXPEDIENT FLOOD TRAINING	0	1	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	2	1	1
G-272 WARNING COORDINATION	0	1	0
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	1	1	1
G-300 ICS INTERMEDIATE	6	2	1
G-358 EVACUATION/RE-ENTRY PLANNING	1	1	1
G-361 FLOOD FIGHT OPERATIONS	1	1	0
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	0	0	0
G-367 CAMPUS EMERGENCY PLANNING	1	0	1
G-386 MASS FATALITY INCIDENTS	2	1	1
G-393 MITIGATION FOR EMERGENCY MANAGERS	0	1	0
G-400 ICS ADVANCED	4	2	1
G-402 ICS EXECUTIVE OVERVIEW	0	0	0
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	0	0	0
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	0	1	0
G-548 CONTINUITY PROGRAM MANAGER	0	0	0
G-557 RAPID NEEDS ASSESSMENT	1	0	0
G-2300 INTERMEDIATE EOC FUNCTIONS	1	1	0
G-2302 EOC LEADERS SKILLSET	0	1	0
CERT	0	0	0
HAZMAT (VARIOUS)	9	5	6
L-105 PUBLIC INFORMATION BASICS	0	0	0
L-146 HSEEP	0	0	0
OH-101 DEVELOPING EOPS	0	0	0
OH-139 EXERCISE DESIGN & EVALUATION	0	0	0
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	0	0	0
OH-202 DEBRIS MGMT. WORKSHOP	2	0	0
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0
OH-289 PIO AWARENESS	0	0	1
OH-605 IA DAMAGE ASSESSMENT	1	1	3
OH-606 RECOVERY FROM DISASTER	0	0	2
OH-607 PA COST DOCUMENTATION	0	1	2
WEBEOC	2	0	1
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	0	0	0
RDPC	2	0	0
EMERGENCY MANAGEMENT INSTITUTE	0	0	0
NDPC	0	0	0
Total	**42**	**26**	**27**

Southeast Ohio Exercise Totals by Year 2023-2025

EXERCISE TYPE	2023
SEMINAR	1
WORKSHOP	1
TABLETOP	14
GAME	0
DRILL	10
FUNCTIONAL	13
FULL SCALE	6
	45
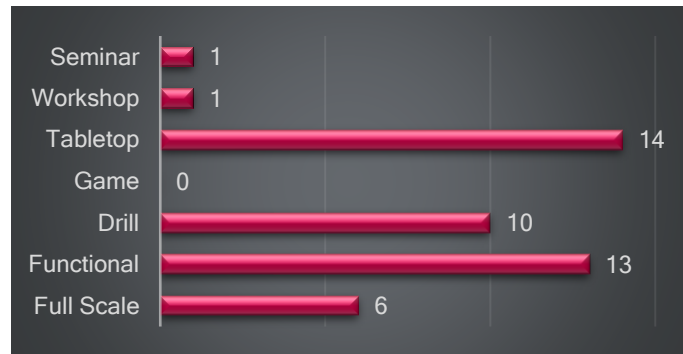
EXERCISE TYPE	2024
SEMINAR	4
WORKSHOP	3
TABLETOP	9
GAME	0
DRILL	5
FUNCTIONAL	9
FULL SCALE	8
	38
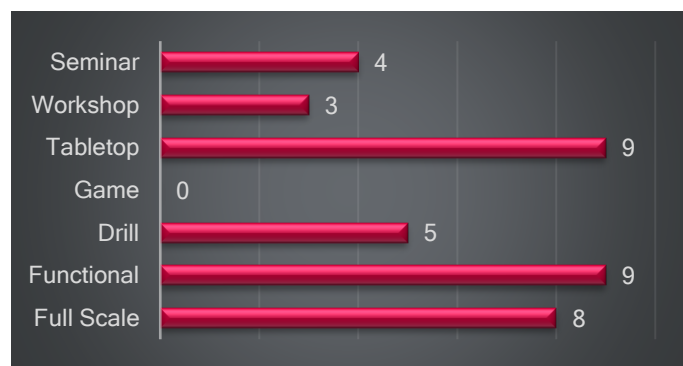
EXERCISE TYPE	2025
SEMINAR	3
WORKSHOP	1
TABLETOP	16
GAME	0
DRILL	7
FUNCTIONAL	5
FULL SCALE	8
	40
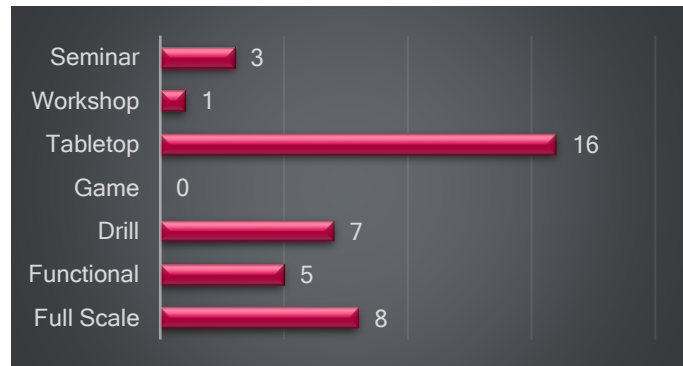
EXERCISE TYPE	3 YEAR TOTALS
SEMINAR	8
WORKSHOP	5
TABLETOP	39
GAME	0
DRILL	22
FUNCTIONAL	27
FULL SCALE	22
	123
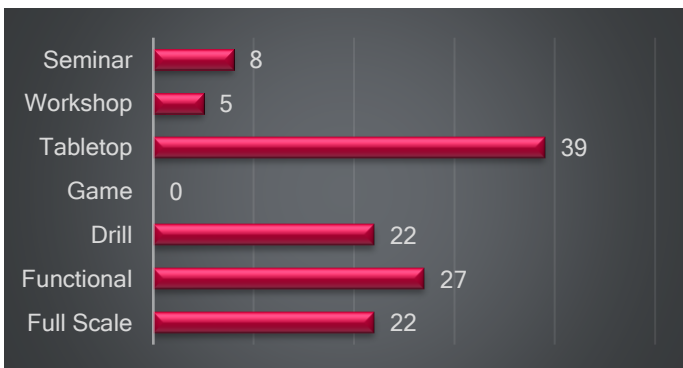
Southwest Ohio Training Totals by Year 2023-2025

	2023	2024	2025
G-108 COMMUNITY MASS CARE	0	0	1
G-141 BASIC INSTRUCTIONAL SKILLS	0	0	0
G-191 ICS/EOC INTERFACE	1	2	3
G-194.1 LOCAL FLOODPLAIN MANAGER	0	0	0
G-194.2 NFIP RULES	0	0	0
G-194.4 POST DISASTER RESPONSIBILITIES	1	1	1
G-235 EMERGENCY PLANNING	2	0	0
G-251 AMATEUR RADIO RESOURCES	1	1	0
G-270.3 EXPEDIENT FLOOD TRAINING	0	0	0
G-271 HAZARDOUS WEATHER AND FLOOD PREPAREDNESS	2	0	1
G-272 WARNING COORDINATION	1	1	0
G-288 VOLUNTEER AND DONATIONS MANAGEMENT	0	1	1
G-300 ICS INTERMEDIATE	11	8	9
G-358 EVACUATION/RE-ENTRY PLANNING	0	0	0
G-361 FLOOD FIGHT OPERATIONS	0	0	0
G-365 PARTNERSHIPS FOR SPOTTER GROUPS	0	0	0
G-367 CAMPUS EMERGENCY PLANNING	0	0	0
G-386 MASS FATALITY INCIDENTS	3	1	0
G-393 MITIGATION FOR EMERGENCY MANAGERS	2	1	0
G-400 ICS ADVANCED	10	6	7
G-402 ICS EXECUTIVE OVERVIEW	1	0	1
G-418 MASS CARE/EMERGENCY ASSISTANCE PLANNING	0	0	1
G-489 MANAGEMENT OF SPONTANEOUS VOLUNTEERS	1	0	0
G-548 CONTINUITY PROGRAM MANAGER	0	0	0
G-557 RAPID NEEDS ASSESSMENT	1	1	0
G-2300 INTERMEDIATE EOC FUNCTIONS	2	2	1
G-2302 EOC LEADERS SKILLSET	0	0	1
CERT	7	7	7
HAZMAT (VARIOUS)	9	3	4
L-105 PUBLIC INFORMATION BASICS	1	0	1
L-146 HSEEP	1	1	0
OH-101 DEVELOPING EOPS	1	0	0
OH-139 EXERCISE DESIGN & EVALUATION	1	0	0
OH-197 PLANNING ACCESS & FUNCTIONAL NEEDS	0	0	0
OH-202 DEBRIS MGMT. WORKSHOP	2	1	0
OH-278 BENEFIT COST ANALYSIS WORKSHOP	0	0	0
OH-289 PIO AWARENESS	2	0	0
OH-605 IA DAMAGE ASSESSMENT	0	1	0
OH-606 RECOVERY FROM DISASTER	2	0	1
OH-607 PA COST DOCUMENTATION	0	0	0
WEBEOC	1	1	1
JURISDICTIONAL/ORGANIZATIONAL INTERNAL TRAINING	11	6	5
RDPC	2	2	0
EMERGENCY MANAGEMENT INSTITUTE	1	3	3
NDPC	0	0	0
Totals	**80**	**50**	**49**

Southwest Ohio Exercise Totals by Year 2023-2025

EXERCISE TYPE	2023
SEMINAR	2
WORKSHOP	1
TABLETOP	20
GAME	0
DRILL	3
FUNCTIONAL	14
FULL SCALE	10
	50
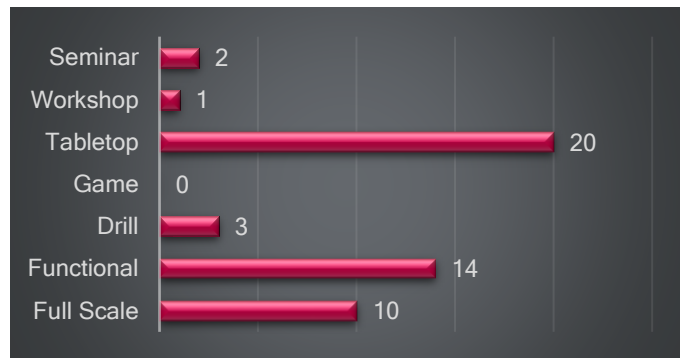
EXERCISE TYPE	2024
SEMINAR	3
WORKSHOP	4
TABLETOP	13
GAME	0
DRILL	3
FUNCTIONAL	10
FULL SCALE	7
	40
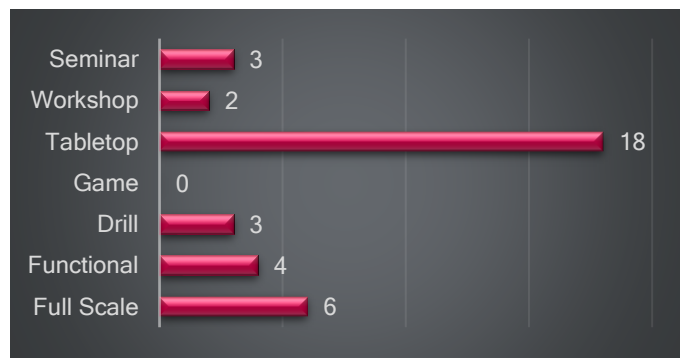
EXERCISE TYPE	2025
SEMINAR	3
WORKSHOP	2
TABLETOP	18
GAME	0
DRILL	3
FUNCTIONAL	4
FULL SCALE	6
	36
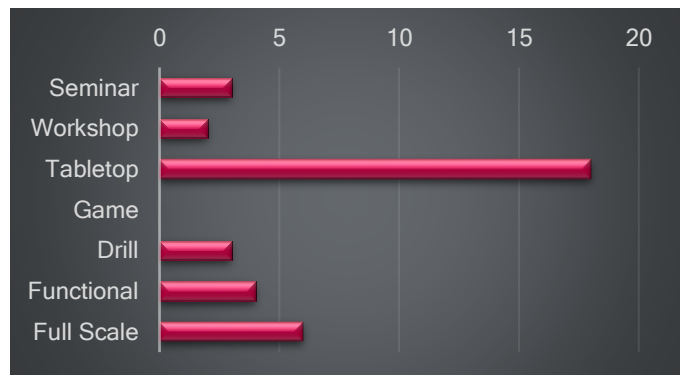
| EXERCISE TYPE	3 YEAR TOTALS
SEMINAR	8
WORKSHOP	7
TABLETOP	51
GAME	0
DRILL	9
FUNCTIONAL	28
FULL SCALE	23
	126
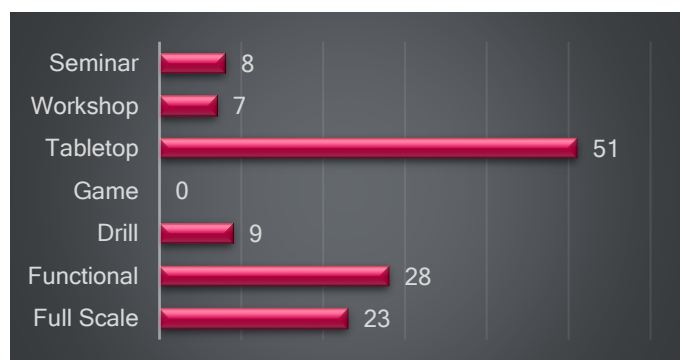
Core Capabilities for 2023-2025

The listed core capability totals are what Ohio counties expect to address through planning, training and/or exercise over the three-year period.

CORE CAPABILITIES	TOTAL
MASS CARE SERVICES	67
PUBLIC INFORMATION & WARNING	65
OPERATION COMMUNICATIONS	64
PLANNING	61
OPERATIONAL COORDINATION	54
THREATS & HAZARDS IDENTIFICATION	52
PUBLIC HEALTH, HEALTHCARE & EMERGENCY MEDICAL SERVICES	50
ENVIRONMENTAL RESPONSE/HEALTH & SAFETY	48
SITUATIONAL ASSESSMENT	41
COMMUNITY RESILIENCE	40
ON-SCENE SECURITY, PROTECTION & LAW ENFORCEMENT	38
INFRASTRUCTURE SYSTEMS	29
INTELLIGENCE & INFORMATION SHARING	29
CYBERSECURITY	28
HEALTH & SOCIAL SERVICES	25
FATALITY MANAGEMENT SERVICES	24
FIRE MANAGEMENT & SUPPRESSION	24
CRITICAL TRANSPORTATION	23
LOGISTICS & SUPPLY CHAIN MANAGEMENT	20
LONG-TERM VULNERABILITY REDUCTION	20
MASS SEARCH & RESCUE OPERATIONS	20
ACCESS CONTROL & IDENTITY VERIFICATION	16
PHYSICAL PROTECTIVE MEASURES	16
RISK AND DISASTER RESILIENCE ASSESSMENT	16
ECONOMIC RECOVERY	14
HOUSING	13
RISK MANAGEMENT FOR PROTECTION PROGRAMS & ACTIVITIES	11
NATURAL & CULTURAL RESOURCES	10
SCREENING, SEARCH & DETECTION	10
SUPPLY CHAIN INTEGRITY & SECURITY	10
INTERDICTION AND DISRUPTION	7
FORENSICS & ATTRIBUTION	5
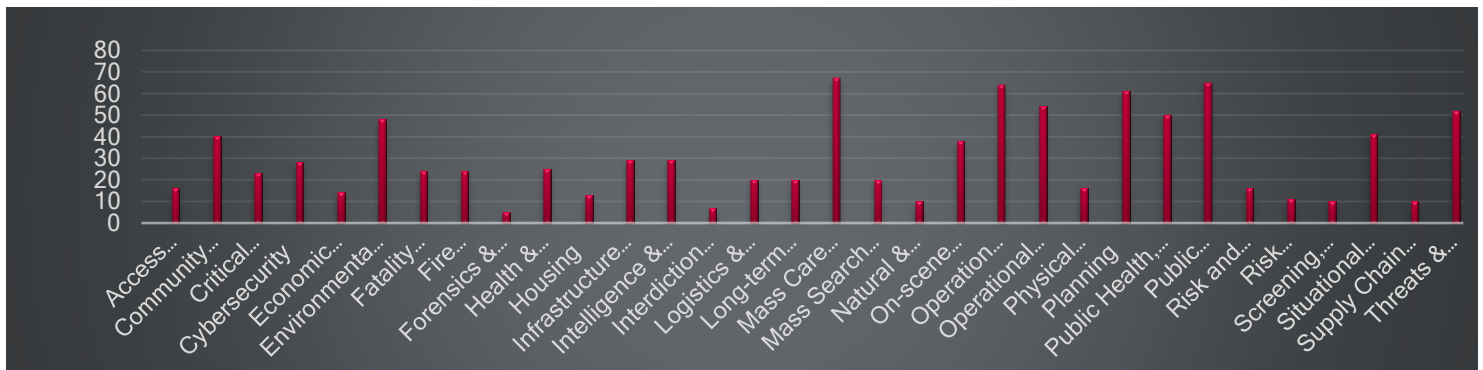
Appendix A: Acronyms

Acronym	Definition
AAR	After Action Report
AED	Automated External Defibrillator
APS	Advanced Professional Series
ARC	American Red Cross
ARES	Amateur Radio Emergency Services
CAMEO	Computer-Aided Management of Emergency Operations
CAP	Corrective Action Program
CBRNE	Chemical, Biological, Radiological, Nuclear, & High-Yield Explosives
CEN	Central Ohio
CERT	Citizens Emergency Response Team
CIKR	Critical Infrastructure and Key Resources
CIP	Critical Infrastructure Protection
CISM	Critical Incident Stress Management
COML	Communications Unit Leader
COOP	Continuity of Operation Plan
CPR	Cardiopulmonary Resuscitation
CRI	Cities Readiness Initiative
DHS	U.S. Department of Homeland Security
DPH	Department of Public Health
EM	Emergency Management
EMA	Emergency Management Agency
EM&HS	Emergency Management and Homeland Security
EMAC	Emergency Management Assistance Compact
EOC	Emergency Operations Center
ERRP	Emergency Response and Recovery Plan
ESF	Emergency Support Function
FE	Functional Exercise
FEMA	Federal Emergency Management Agency
FSE	Full-scale Exercise
GHD	General Health District
GIS	Geographic Information Systems
HAZMAT	Hazardous Materials
HMEP	Hazard Mitigation Emergency Plan
HSEEP	Homeland Security Exercise and Evaluation Program

Acronym	Definition
IAP	Incident Action Plan
IC	Incident Commander
ICS	Incident Command System
IED	Improvised Explosive Device
IEMC	Integrated Emergency Management Course
IMAC	Interstate Mutual Aid Compact
IMT	Incident Management Team
IP	Improvement Plan
IPP	Integrated Preparedness Plan
IPPW	Integrated Preparedness and Planning Workshop
IRTB	Incident Response to Terrorist Bombing
JIC	Joint Information Center
JIS	Joint Information System
LEPC	Local Emergency Planning Committee
MAA	Mutual-Aid Agreement
MACC	Multiagency Coordination Centers
MARCS	Multi Agency Radio Communications System
MCI	Mass Casualty Incident
MGT	Management
MMRS	Metropolitan Medical Response System
MOU	Memorandum of Understanding
NCBRT	National Center for Biomedical Research and Training
NDPTC	National Disaster Preparedness Training Center
NE	Northeast Ohio
NIMS	National Incident Management System
NPG	National Preparedness Goal
NW	Northwest Ohio
NWS	National Weather Service
OAC	Ohio Administrative Code
ODH	Ohio Department of Health
OHIO EMA	Ohio Emergency Management Agency
ONG	Ohio National Guard
OP3	Ohio Public Private Partnership
PDS	Professional Development Series
PIO	Public Information Officer
PNPP	Perry Nuclear Power Plant
POC	Point of Contact

Acronym	Definition
POD	Point of Distribution
PPD	Presidential Policy Directive
PPE	Personal Protective Equipment
PSC	Planning Section Chief
RAD	Radiological
RESL	Resource Unit Leader
SE	Southeast Ohio
SITL	Situation Unit Leader
SKYWARN	National Network of Volunteer Severe Weather Spotters
SNS	Strategic National Stockpile
SOP	Standard Operating Procedures
SW	Southwest Ohio
TBD	To be determined
TEEX	Texas Engineering Extension Service
TEPW	Training and Exercise Plan Workshop
TtT	Train the Trainer
TTX	Tabletop Exercise
UASI	Urban Area Security Initiative
USAR	Urban Search and Rescue
VRC	Volunteer Reception Center
WebEOC	Web Based Emergency Operations Center (Program)
WMD	Weapons of Mass Destruction

Appendix B: FEMA Core Capabilities Defined

Core Capabilities (32)	Mission Areas	Description
Access Control and Identity Verification	Protection	Apply a broad range of physical, technological, and cyber measures to control admittance to critical locations and systems, limiting access to authorized individuals to carry out legitimate activities.
Community Resilience	Mitigation	Enable the recognition, understanding, communication of, and planning for risk and empower individuals and communities to make informed risk management decisions necessary to adapt to, withstand, and quickly recover from future incidents.
Critical Transportation	Response	Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment, and services into the affected areas.
Cybersecurity	Protection	Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein).
Economic Recovery	Recovery	Return economic and business activities (including food and agriculture) to a healthy state and develop new business and employment opportunities that result in a sustainable and economically viable community.
Environmental Response/Health and Safety	Response	Conduct appropriate measures to ensure the protection of the health and safety of the public and workers, as well as the environment, from all-hazards in support of responder operations and the affected communities.
Fatality Management Services	Response	Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved.
Fire Management and Suppression	Response	Provide structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and the environment in the affected area.
Forensics and Attribution	Prevention	Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options.
Health and Social Services	Recovery	Restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community.
Housing	Recovery	Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience.

Infrastructure Systems	Response, Recovery	Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.
Intelligence and Information Sharing	Prevention, Protection	Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local, or private sector entities, as appropriate.
Interdiction and Disruption	Prevention, Protection	Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards.
Logistics and Supply Chain Management	Response	Deliver essential commodities, equipment, and services in support of impacted communities and survivors, to include emergency power and fuel support, as well as the coordination of access to community staples. Synchronize logistics capabilities and enable the restoration of impacted supply chains
Long-term Vulnerability Reduction	Mitigation	Build and sustain resilient systems, communities, and critical infrastructure and key resources lifelines so as to reduce their vulnerability to natural, technological, and human-caused threats and hazards by lessening the likelihood, severity, and duration of the adverse consequences.
Mass Care Services	Response	Provide life-sustaining and human services to the affected population, to include hydration, feeding, sheltering, temporary housing, evacuee support, reunification, and distribution of emergency supplies.
Mass Search and Rescue Operations	Response	Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.
Natural and Cultural Resources	Recovery	Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with appropriate environmental and historical preservation laws and executive orders.
On-scene Security, Protection and Law Enforcement	Response	Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for all traditional and atypical response personnel engaged in lifesaving and life-sustaining operations.
Operation Communications	Response	Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces.

Operational Coordination	All	Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.
Physical Protective Measures	Protection	Implement and maintain risk-informed countermeasures, and policies protecting people, borders, structures, materials, products, and systems associated with key operational activities and critical infrastructure sectors.
Planning	All	Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.
Public Health, Healthcare and Emergency Medical Services	Response	Provide lifesaving medical treatment via Emergency Medical Services and related operations and avoid additional disease and injury by providing targeted public health, medical, and behavioral health support, and products to all affected populations.
Public Information and Warning	All	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.
Risk and Disaster Resilience Assessment	Mitigation	Assess risk and disaster resilience so that decision makers, responders, and community members can take informed action to reduce their entity's risk and increase their resilience.
Risk Management for Protection Programs and Activities	Protection	Identify, assess, and prioritize risks to inform Protection activities and investments.
Screening, Search and Detection	Prevention, Protection	Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence.
Situational Assessment	Response	Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response.
Supply Chain Integrity and Security	Protection	Strengthen the security and resilience of the supply chain.
Threats and Hazards Identification	Mitigation	Identify the threats and hazards that occur in the geographic area; determine the frequency and magnitude; and incorporate this into analysis and planning processes so as to clearly understand the needs of a community or entity.

Appendix C: Exercise Types

Discussion Based Exercises

Discussion-based exercises are normally used as a starting point in the progressive planning and building-block approach and to the cycle, mix, and range of exercises. Discussion-based exercises include seminars, workshops, tabletop exercises (TTXs), and games. These types of exercises typically highlight existing plans, policies, mutual-aid agreements (MAAs), and procedures. Thus, they are exceptional tools for familiarizing agencies and personnel with current or expected jurisdictional capabilities. Discussion-based exercises typically focus on strategic, policy-oriented issues; operations-based exercises focus more on tactical, response-related issues. Facilitators and/or presenters usually lead the discussion, keeping participants on track while meeting the objectives of the exercise.

Seminars

Seminars are generally used to orient participants to or provide an overview of authorities, strategies, plans, policies, procedures, protocols, response resources, or concepts and ideas. Seminars provide a good starting point for jurisdictions that are developing or making major changes to their plans and procedures. They offer the following attributes:

- Informal discussions led be a seminar leader
- Lack of time constraints caused by real-time portrayal of incidents
- Low-stress environment employing a number of instruction techniques such as lectures, multimedia presentations, panel discussions, case study discussion, expert testimony, and decision support tools
- Proven effectiveness with both small and large groups

Workshops

Workshops represent the second tier of exercises in the Homeland Security Exercise and Evaluation Program (HSEEP) progressive planning and building-block approach. Although similar to seminars, workshops differ in two important aspects: participant interaction is increased and the focus is on achieving or building a product (such as a plan or a policy). Workshops provide an ideal forum for the following:

- Building teams
- Collecting or sharing information
- Obtaining consensus
- Obtaining new or different perspectives
- Problem solving of complex issues
- Testing new ideas, processes, or procedures
- Training groups in coordinated activities

In conjunction with exercise development, workshops are most useful in achieving specific aspects of exercise design such as the following:

- Determining evaluation elements and standards of performance
- Determining program or exercise objectives
- Developing exercise scenario and key events listings

A workshop may be used to produce new standard operating procedures (SOPs), Emergency Operations Plans (EOPs), MAAs, Multi-Year Training and Exercise Plans (TEPs), and Improvement Plans (IPs). To be effective, workshops must be highly focused on a specific issue, and the desired outcome or goal must be clearly defined.

Potentially relevant topics and goals are numerous, but all workshops share the following common attributes:

- Effective with both small and large groups
- Facilitated, working breakout sessions
- Goals oriented toward an identifiable product
- Information conveyed employing different instructional techniques
- Lack of time constraint from real-time portrayal of incidents
- Low-stress environment
- No-fault forum
- Plenary discussions led by a workshop leader

Tabletop Exercises (TTX)
TTXs involve key personnel, senior staff, elected or appointed officials who discuss hypothetical scenarios in an informal setting. This type of exercise can be used to assess plans, policies, and procedures or to assess the systems needed to guide the prevention of, response to, and recovery from a defined incident. TTXs typically are aimed at facilitating understanding of concepts, identifying strengths and shortfalls, and achieving changes in the approach to a particular situation. Participants are encouraged to discuss issues in depth and develop decisions through slow-paced problem solving, rather than the rapid, spontaneous decision making that occurs under actual or simulated emergency conditions. The effectiveness of a TTX is derived from the energetic involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.

TTX methods are divided into two categories: basic and advanced. In a basic TTX, the situation established by the scenario materials remains constant. It describes an emergency incident (i.e., scenario) and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented by the leader/moderator; problems are discussed as a group; and the leader generally agrees on and summarizes the resolutions.

In an advanced TTX, play revolves around delivery of pre-scripted messages to players that alter the original scenario. The exercise controller (or moderator) usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Participants discuss the issues raised by the simulated problem, applying appropriate plans and procedures. TTX attributes may include the following:
- Achieving limited or specific objectives
- Assessing interagency coordination
- Conducting a specific case study
- Examining personnel contingencies
- Familiarizing senior officials with a situation
- Participating in information sharing
- Practicing group problem solving
- Testing group message interpretation

Games

A game is a simulation of operations that often involves two or more teams, usually in a competitive environment, using rules, data, and procedures designed to depict an actual or hypothetical situation. Games explore the consequences of player decisions and actions. They are useful tools for validating plans and procedures or evaluating resource requirements.

During game play, decision-making may be either slow and deliberate or rapid and more stressful, depending on the exercise design and objectives. The open, decision-based format of a game can incorporate "what if" questions that expand exercise benefits. Depending on the game's design, the consequences of player actions can be either pre-scripted or decided dynamically. Identifying critical decision-making points is a major factor in the success of evaluating a game.

Operations Based Exercises

Operations-based exercises represent the next iteration of the exercise cycle and are utilized to validate the plans, policies, agreements, and procedures solidified in discussion-based exercises. Operations-based exercises include drills, functional exercises (FEs), and full-scale exercises (FSEs). They can clarify roles and responsibilities, identify gaps in resources needed to implement plans and procedures, and improve individual and team performance. Operations-based exercises are characterized by actual response, mobilization of apparatus and resources, and commitment of personnel, usually over an extended period of time.

Drills

A drill is a coordinated, supervised activity usually used to test a single specific operation or function in a single agency. Drills are commonly used to provide training on new equipment, develop or test new policies or procedures, or practice and maintain current skills. Typical attributes include the following:

- A narrow focus, measured against established standards
- Instant feedback
- Performance in isolation
- Realistic environment

Functional Exercises (FE)

An FE is designed to validate and evaluate individual capabilities, multiple functions, activities within a function, or interdependent groups of functions. Incidents are projected through an exercise scenario with incident updates that drive activity at the management level. An FE simulates the reality of operations in a functional area by presenting complex and realistic problems that require rapid and effective responses by trained personnel in a highly stressful, time-constrained environment.

Response and recovery-focused FEs generally concentrate on exercising the plans, policies, procedures, and staffs of the direction and control branches of Incident Command (IC), Unified Command (UC), and/or multiagency coordination centers (e.g., emergency operation centers [EOCs]). Movement of personnel and equipment is simulated.

Prevention-focused FEs typically concentrate on exercising the plans, policies, procedures, agreements, networks, and staffs of fusion centers or law enforcement agencies with counterterrorism missions. Adversary actions are largely simulated and delivered in the form of

shared intelligence; however, some of these actions may be carried out by simulated adversaries, or Red Teams, in a separate but coordinated category of exercise play. Full-Scale Exercises (FSEs)

Full Scale Exercise
The FSE is the most complex type of exercise. FSEs are multiagency, multijurisdictional, multi-organizational exercises that validate many facets of preparedness. They focus on implementing and analyzing the plans, policies, procedures, and cooperative agreements developed in discussion-based exercises and honed in previous, smaller, operations-based exercises. In FSEs, the reality of operations in multiple functional areas presents complex and realistic problems that require critical thinking, rapid problem solving, and effective responses by trained personnel. During FSEs, incidents are projected through a scripted exercise scenario with built-in flexibility to allow updates to drive activity. FSEs are conducted in real time, creating a stressful, time-constrained environment that closely mirrors real incidents. The level of support needed to conduct an FSE is greater than that needed during other types of exercises.

Response-focused FSEs include many first responders operating under the principles of the National Incident Management System (NIMS) to effectively and efficiently respond to an incident. Personnel and resources are mobilized and deployed to the scene where they conduct their activities as if a real incident had occurred (with minor exceptions). An FSE also may include functional play from participants not located at the exercise incident response site, such as multiagency coordination centers (MACCs), EOCs, or hospitals. Typical FSE attributes include the following:

- Activating personnel and equipment
- Allocating resources and personnel
- Analyzing memorandums of understanding (MOUs), SOPs, plans, and policies
- Assessing equipment capabilities
- Assessing organizational and individual performance
- Assessing organizational and individual performance
- Demonstrating interagency cooperation
- Exercising public information systems
- Testing communications systems and procedures

The level of support needed to conduct an FSE is greater than needed during other types of exercises. The exercise site is usually extensive with complex site logistics. Food and water must be supplied to participants and volunteers. Safety issues, including those surrounding the use of props and special effects, must be monitored.

Appendix D: Ohio EMA Regional Map

North West Region	
North East Region	
Central Region	
South East Region	
South West Region	